

B20 Integrity & Compliance Task Force Key Reflections and Suggestions from Members

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As a group of B20 Integrity & Compliance Task Force members with a long-standing engagement and strong commitment to the B20's impact and success, we have reflected on recent B20 cycles and would like to support the incoming G20 and B20 Presidencies with some ideas and suggestions. While some of these are specific to the B20 Integrity & Compliance Task Force, others may be applicable to other B20 Task Forces or the B20 more widely.

Our aim is to contribute to a G20 and B20 that will continue to achieve strong engagement, effective processes, policy advances and significant impact at both global and country levels.

The B20 Integrity & Compliance Task Force has existed since 2011 with the exception of the Chinese and Indian Presidencies. It convenes a cross-section of the G20 business community, focusing on those engaged in anti-corruption, compliance, integrity and transparency. Unlike other B20 Task Forces, it has a direct counterpart, the G20 Anti-Corruption Working Group (ACWG), and has established strong links with the C20 ACWG.

The Task Force has been productive, constructive and innovative in its recommendations. Nevertheless, we believe its impact – and that of the B20 overall – could be even greater by addressing the following considerations:

1. Maintain a dedicated Integrity & Compliance Task Force

Curbing corruption and financial crime must be a key priority for every G20/B20 Presidency. To address this issue effectively and comprehensively, each B20 Presidency should establish a dedicated Task Force.

Previous attempts to integrate integrity and compliance into other B20 work streams led to a **dilution and lack of cohesion** in the key messages.

Integration failed to consider the **unique and impactful relationship the Task Force has cultivated with the G20 ACGW**. For example, without a dedicated Task Force, no B20–G20 dialogues were held.

A dedicated Task Force has allowed for continuous and consistent evolution of the policy recommendations over the past decade. It has managed to bring together a community of committed practitioners taking Collective Action on shaping policies, setting international standards and designing practical solutions for implementation within and beyond the Task Force.

2. Promote consistent engagement between the Integrity & Compliance Task Force and the G20 ACGW

To provide timely and targeted input into the G20 ACGW process, both the Task Force and the ACGW need to engage in an ongoing dialogue and proactive exchange of information.

Promote ongoing dialogue and proactive, transparent information sharing between the Task Force and the G20 ACGW, identifying opportunities for greater alignment and amplification of common objectives. **Organise joint events** and dialogues on relevant issues. Facilitate **regular participation** of representatives of the Task Force and of the ACGW in each other's meetings.

Merge the G20 and B20 Summits once again, and embark on initiatives that seek to implement B20/G20 recommendations through Collective Action.

3. Ensure consistency, continuity and follow-up across B20 Presidencies

While each G20 Presidency sets its own priorities in terms of content and process, successful engagement with key stakeholders such as the B20 and greater impact on policy depend on passing on knowledge and good practices.

Establish a troika (bringing together previous and incoming Presidencies) and **enable an early and comprehensive handover process**. Consider a similar handover approach for Knowledge Partners to foster greater information exchange. Make **Task Force know-how and expertise available** to other policy fora.

Establish a B20 support unit, potentially led by a non-profit organisation or other group with appropriate qualifications. Follow up on the proposal of the Indian Presidency to set up a global B20/G20 Institute.

4. Enhance governance in Task Force management

Drawing on the expertise of the business integrity and compliance community, reflect best governance practices within the Task Force's operations.

Ensure transparency in the selection process for Task Force leadership, partners and members. Consider diversity of expertise and sectors, nationality, gender and generations.

Ensure transparency in the selection process for the other Task Force members. Set up a **preparatory meeting** before the Presidency begins. Carry out early and comprehensive **onboarding processes** and facilitate **ongoing collaboration** across the B20 Task Forces and other G20 engagement groups.

Create spaces for exchange, setting up **sub-groups of Task Force members** based on expertise and interest. Promote clear and effective **channels of communication** between the Task Force leadership and its members, including oral and written feedback and online tracking of the work by Task Force members.

5. Secure experienced Knowledge Partners

For the B20 Task Force system, the Knowledge Partner plays a key role. Knowledge Partner expertise is critical for developing a timely, conceptually sound policy paper that takes into account past B20 recommendations and G20 priorities and commitments, as well as the current context for integrity and compliance in the private sector.

Ensure the Knowledge Partner demonstrates a **strong understanding of trends** in anti-corruption, ethics, integrity, fraud and compliance systems, and their links to sustainability and environmental, social and governance (ESG) issues. Knowledge Partner **familiarity with the Task Force's work** thus far is critical, as are **knowledge management and excellent drafting skills**.

Make use of the [B20 repository](#) on the B20 Collective Action Hub hosted by the Basel Institute on Governance. This provides all B20 Integrity & Compliance policy papers, statements and joint statements, etc at a glance, as well as useful guidance in the form of frequently asked questions.

6. Track implementation and report on progress

To support ambition, focus and learning, the Task Force needs a mechanism to track implementation and measure impact, one which can also generate recommendations for improvements.

Implement a system to track implementation of Task Force recommendations. The Italian Presidency, for example, established key performance indicators (KPIs) across policy recommendations.

Establish a standardised feedback process at the end of each Task Force cycle that yields recommendations from Task Force members and other stakeholders for future Task Force cycles and incoming presidencies.

We welcome feedback from other B20 members from across all Task Forces and invite them to sign on and/or support the above suggestions.

The following members of the B20 Integrity & Compliance Task Force have contributed to this paper:

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