

4th International Collective Action Conference

Mainstreaming Collective Action for fair and sustainable business

30 June – 1 July 2022 • Basel, Switzerland

 BASEL INSTITUTE ON
GOVERNANCE

with the support of



Speakers, facilitators and moderators



Alhaji Garba Abubakar

Registrar-General, Corporate Affairs Commission, Nigeria

Before his appointment as Registrar-General/CEO, Mr. Abubakar was Director in charge of Compliance/Litigation at the **Corporate Affairs Commission (CAC)**, the agency responsible for registration of companies and charities in Nigeria.

From 2010 to 2017, he served as Special Adviser to the former Registrar-General. In that position, he championed the reforms on Ease of Doing Business in Nigeria with particular reference to Starting a Business. He also led the reforms in the areas of transition to full Electronic Registration, Integration of the CAC Registration Portal with the FIRS Stamp Duty Portal, Creation of Public Search Window, which provides free information to the public on all entities registered by CAC, as well as the implementation of Beneficial Ownership Disclosure in Nigeria.

Mr. Abubakar also serves on the board of the Federal Inland Revenue Service. He is a member of the Financial Services Regulation Coordinating Committee (FSRCC), the National Steering Committee on Open Government Partnership and the Governing Council of the Nigerian Bar Association Section on Business Law.



Navin Beekarry

Director General, Independent Commission against Corruption of Mauritius

Mr. Navin Beekarry is an expert in anti-money laundering, anti-corruption and asset recovery. He was re-appointed as Director General of the **Independent Commission against Corruption of Mauritius** in 2016, after having held the same position from 2002 to 2005.

Following his first tenure, he worked at the International Monetary Fund from 2005 to 2008, and as associate fellow at the George Washington Law School. He has had the opportunity to research and teach anti-corruption, money laundering, asset forfeiture and other interconnected issues in a global perspective. He also has a wide international in-country experience and has worked with the G20.



Jorge Bermúdez

Comptroller General of the Republic of Chile

Mr. Jorge Bermúdez has been Comptroller General of the Republic of Chile since December 2015. In that position, he plays a vital role in the Organization of Latin American and Caribbean Supreme Audit Institutions (OLACEFS).



He is currently the Executive Secretary of the organisation and holds the chair of the Commission for the Fight against Transnational Corruption, the Working Group on Gender Equality and Non-Discrimination, and the Working Group on Public Works. Additionally, he chairs the United Nations Board of Auditors.

Mr. Bermúdez holds a degree in Legal Sciences, a Master in European Community Law, and a PhD in Law from Universidad Autónoma de Madrid. He was a postdoctoral fellow at the University of Giessen and the University of Heidelberg, both in Germany.



Andrew Blasi

Director, Crowell & Moring International

Andrew Blasi guides development and management for several of the world's largest partnerships to foster ethical business practices and prevent corruption. Based in Washington, D.C., he serves as a Director at Crowell & Moring International and guides win-win collaborations between the public and private sector.



Andrew is a member of the Business 20 (B20) Task Force on Integrity and Compliance as well as Visiting Faculty with the International Anti-Corruption Academy in Vienna, Austria. He previously served as the Pamela Harriman Foreign Service Fellow to Ambassador Robert Tuttle at the U.S. Embassy in London. Andrew has also worked in the Congressional Liaison Office of the Australian Embassy in Washington, D.C. and the U.S. House of Representatives Foreign Affairs Subcommittee on Europe.



Liz David-Barrett

Head of the Global Programme on Measuring Corruption, International Anti-Corruption Academy

Liz is Head of the Global Programme on Measuring Corruption at the International Anti-Corruption Academy. She is on leave from the University of Sussex, where she is Professor of Governance and Integrity and was Director of the Centre for the Study of Corruption from 2018 to 2022.

Liz's research focuses primarily on corruption risks at the interface of business and government, including in state capture and public procurement. Her work on private-sector Collective Action to combat corruption identifies key conditions for success in changing international norms and anti-corruption leadership in systemically corrupt contexts.

Liz engages widely with anti-corruption practitioners globally, especially in sub-Saharan Africa, the Caribbean and Europe, and advises the UK government and the G20 on their international anti-corruption work. Before becoming an academic, Liz worked as a journalist in the Balkans for The Economist and Financial Times.

Liz has a DPhil in Politics from Oxford, an MA in Slavonic and East European Studies from the University of London, and a BA in Philosophy, Politics and Economics (Oxford).



Hentie Dirker

Chief ESG and Integrity Officer, SNC-Lavalin

Dr. Hentie Dirker, as the Chief ESG and Integrity Officer of SNC-Lavalin, is responsible for the firm's overall ESG compliance posture having the goal of creating ESG and Compliance programs recognised as a benchmark within the sectors where the company operates.

Dr. Dirker joined SNC-Lavalin from Siemens, where he was previously the Regional Compliance Officer for Canada. He holds an Electrical and Electronic Degree in Engineering as well as a Master's Degree in Engineering Management with a thesis on cost controlling within a project environment. He has also successfully completed his Doctoral studies in Engineering Management with a focus on industrial distribution channel sales and marketing.



Kris Dobie

Senior Manager for Organisational Ethics, The Ethics Institute (South Africa)

Since 2004, and Kris Dobie has developed a special interest in corruption prevention. He has supported the South African Government with numerous policy projects, including the development of the Minimum Anti-Corruption Capacity Guidance, and the 2016 South African Local Government Anti-Corruption Strategy.

He initiated and led a number of funded initiatives, including the Gauteng Municipal Integrity Project and the Ethically Aware Supplier Induction programme. He served on the Global Reporting Initiative's anti-corruption working group for the GRI's G4 reporting standard and serves on the National Anti-Corruption Strategy Reference Group finalising South African National Anti-Corruption Strategy.

He holds a degree in Landscape Architecture from the University of Pretoria, and MPhil in Workplace Ethics (Cum Laude).



Gretta Fenner

Managing Director, Basel Institute on Governance

As Managing Director of the **Basel Institute on Governance** and Director of its **International Centre for Asset Recovery**, Gretta has advised a wide range of governments, donors, international organisations and multinational corporations on governance and anti-corruption topics, as well as organisational change, development processes and policy design. She has been instrumental in shaping the Basel Institute's reputation for evidence-based and innovative anti-corruption and public governance approaches.

Before joining the Basel Institute, Gretta worked at the OECD in Paris as the organisation's manager for anti-corruption programmes in the Asia-Pacific region. Gretta is a political scientist by training and holds bachelor and master degrees from the Otto-Suhr-Institute at the Freie Universität Berlin, Germany, and the Paris Institute for Political Science (Sciences Po Paris), France. In 2010, she completed an MBA at the Curtin University Graduate School of Business, Australia.



Prof. Margaret Heffernan

Professor of Practice, University of Bath School of Management

Prof. Margaret Heffernan produced programmes for the BBC for 13 years and has spearheaded multimedia productions for Intuit, The Learning Company and Standard&Poors. She was Chief Executive of InfoMation Corporation, ZineZone Corporation and then iCast Corporation, was named one of the "Top 25" by Streaming Media magazine and one of the "Top 100 Media Executives" by The Hollywood Reporter.

She is a **bestselling author** and Professor of Practice at the **University of Bath**, Lead Faculty for the **Forward Institute's Responsible Leadership Programme** and, through Merryck & Co., mentors CEOs and senior executives of major global organisations. She chairs the boards of DACS and FilmBath and is a Trustee of the Centre for Effective Dispute Resolution.



Drago Kos

Chair of the OECD Working Group on Bribery

Drago Kos has led the **OECD Working Group on Bribery in International Business Transactions** since 2014. During his tenure, the Working Group has conducted an extensive review of its standards, which led to the adoption of the **2021 OECD Anti-Bribery Recommendation**.

Drago also serves as Co-Chair of **MENA – OECD Business Integrity Network**, member of **International Anti-Corruption Advisory Board (IACAB)** and of the **Defense Corruption Monitoring Committee (NAKO)** in Ukraine and advisor to the **Kosovo Anti-Corruption Agency**.

Between 2011 and 2015, he was **International Commissioner and Chair of the Joint Independent Anti-Corruption Monitoring and Evaluation Committee** in Afghanistan. From 2003 and 2011 he also served as **Chair of the Council of Europe's Group of States against Corruption (GRECO)**.



Cecilia Müller Torbrand
CEO, Maritime Anti-Corruption Network (MACN)

Cecilia leads the Maritime Anti-Corruption Network (MACN), a global business network working toward the vision of a maritime industry free of corruption that enables fair trade to the benefit of society at large. She was one of the front drivers for MACN's establishment in 2011. Under Cecilia's leadership, MACN has grown significantly, won multiple awards, and is considered to be one of the pre-eminent examples of Collective Action to tackle corruption.

Cecilia is an experienced anti-corruption specialist with more than ten years of expertise in the compliance field. She has multi-national experience within shipping and trade and has been responsible for anti-corruption efforts globally.

Cecilia is a member of the B20 Task Force for Integrity and Compliance and of the World Economic Forum's Partnering Against Corruption Initiative. She is a guest lecturer at the World Maritime University. She holds a Master of Laws from Lund University in Sweden.



Lene B. Lauridsen
Senior Compliance Officer, GRUNDFOS

Lene has worked for Grundfos, a global water technology company and pump manufacturer, for the past 26 years and with different aspects of group compliance for the past 9 years.

The compliance areas she has worked with are preparation and analysis of internal risk assessments, assisting internal lawyers setting up and overseeing internal anti-corruption as well as export control compliance programmes.

For the past 6 years, Lene has also supported the Grundfos ethics committee with different tasks such as internal investigation procedures and whistleblower system as well as preparing on-line and townhall materials for the code of conduct training of all 19.000 Grundfos employees.

Lene is a member of the Fight Against Facilitation Payment Initiative (FAFPI).



Christian Leitz
Head, Corporate Responsibility Management, UBS

Christian Leitz is Head Corporate Responsibility at UBS. Christian coordinates UBS's sustainability reporting and has particular responsibilities in the area of stakeholder management. As Secretary to the UBS Corporate Culture and Responsibility Committee (CCRC), Christian supports the firm's Board in fulfilling its duty to advance the Group's reputation for responsible corporate conduct and to assess developments in stakeholder expectations.

Christian has worked on a large range of sustainability topics and is a frequent speaker at conferences. Christian holds a PhD in modern history of Oxford University and a B.A. (Hons) in Humanities of the University of the West of England.



Peter Nestor

Global Head of Human Rights, Novartis

Peter Nestor joined Novartis in 2019 after 8 years in the non-profit sector advising companies on developing human rights programs aligned with the UN Guiding Principles on Business & Human Rights.

Peter also serves as Co-Chair of the Human Rights and Labor Subcommittee of the Pharmaceutical Supply Chain Initiative (PSCI), where he has led Collective Action projects to investigate and respond to human rights risk in the supply chain, and delivered human rights training to members and suppliers in the PSCI community. Prior to joining Novartis, Peter was Director of Human Rights at BSR.

Peter has published over 20 articles on business and human rights and is a frequent panel contributor and guest lecturer. He holds a BA from Middlebury College, and law degree from the University of Washington School of Law.



Bernard O'Donnell

Head of investigations, European Investment Bank (EIB)

Bernard (Bernie) O'Donnell oversees investigations into allegations of fraud, corruption and other prohibited conduct affecting projects and activities financed by the European Investment Bank (EIB), the world's largest multilateral financial institution by lending volume.

Bernie has worked in the field of investigations for a variety of international organisations and national authorities for more than 35 years. He has contributed to the development of investigation best practice including as a member of the organising secretariat for the Conference of International Investigators, as member of the Board of Directors for the Institute of International Criminal Investigations and as an advisory panel member for the Minnesota Protocol.

Bernie's undergraduate studies were in social sciences and his postgraduate studies have been in law, accounting and finance.



**Mark Pieth**

President, Basel Institute on Governance

Professor Mark Pieth leads a boutique international law firm specialised in white-collar crime and Swiss criminal law. Based in Basel, **Office Pieth** draws on the experience gained by Mark Pieth over an illustrious 30-year career as a legal expert, defence lawyer, judge and compliance advisor.



Pieth's reputation is built on 27 years as Professor of Criminal Law at the University of Basel and prominent roles on the international stage, such as Chair of the OECD Working Group on Bribery for 24 years, founding member of the Financial Action Task Force (FATF), member of the UN Independent Inquiry Committee into the Iraq Oil-for-Food Programme, and Chair of the Independent Governance Committee overseeing the reform process of FIFA.

He has authored or edited over 35 books on economic crime, organised crime and criminal law, as well as a Toolkit for Arbitrators on corruption and money laundering in international arbitration that has received worldwide acclaim. He established the Competence Centre Arbitration and Crime at the University of Basel, is a Founding Fellow of the International Academy of Financial Crime Litigators, and founded the **Basel Institute on Governance** in 2003 as a research and policy institute focused on anti-corruption Collective Action, international asset recovery and countering economic crime.

**Anita Ramasastry**

Member, UN Working Group on Business and Human Rights

Anita Ramasastry is the Henry M. Jackson Professor of Law and the Director of the Sustainable International Development Graduate Program at the **University of Washington School of Law**. She is one of the leading academics and a pioneer in the field of business and human rights and its interconnections with anti-corruption.



Anita was first appointed to the **UN Working Group on Business and Human Rights** in 2016 and served as its chair in 2020. In 2021, she also was appointed as the **Special Representative of the OSCE Chairperson-in-Office on Combatting Corruption**.

Anita is a founding Co-Editor in Chief of the **Business and Human Rights Journal**, published by Cambridge University Press, and Co-President of the **Global Business and Human Rights Scholars Association**.



Pana Ratanabanangkoon

Project Director, Thai Private Sector Collective Action Against Corruption

As the Project Director, Pana Ratanabanangkoon leads the **Private Sector Collective Action Coalition Against Corruption (CAC)** in Thailand.

The CAC has developed a unique certification program, which helps companies put in place strong anti-corruption compliance standards and promotes the implementation of effective anti-corruption policies to create a clean business ecosystem.

Earlier in his career, Pana worked for Shell in various engineering, commercial and management roles in Thailand, Singapore, Europe and the US. His work experience includes leading engineering, market research, financial analysis, business planning, strategy development, project management, renewable energy, business development activities for Shell Companies of Thailand, Shell Pipeline LLC, Shell Products US, Shell Wind Energy, Shell Hydrogen, Shell Exploration and Production UK and Shell Eastern Limited.



Mark Robinson

Executive Director, Extractive Industries Transparency Initiative (EITI)

Mark Robinson has over 30 years' experience in governance, extractives, climate and international development, and a career spanning the worlds of policy, operations, research and philanthropy.

Prior to joining the **Extractive Industries Transparency Initiative (EITI)** in November 2018, Mark served as Global Director for Governance at the World Resources Institute in Washington D.C. He previously held senior positions at the Department for International Development, the Institute of Development Studies, the Ford Foundation, and the Overseas Development Institute. Mark has also held several board and advisory roles and currently serves as an Envoy for the **Open Government Partnership (OGP)**. He was a founding member of the OGP Board of Directors and the first Board Chair from 2016-2020.

Mark holds a DPhil and MA in Comparative Politics from the University of Sussex, and a BA honours degree in Social and Political Science from the University of Cambridge.



Brigitte Strobel-Shaw

Chief, Corruption and Economic Crime Branch, Division for Treaty Affairs, United Nations Office on Drugs and Crime (UNODC)

Brigitte Strobel-Shaw joined the United Nations in 1995 as Associate Expert and since held several positions in the UN system, both at headquarters and in the field, on issues related to crime prevention and criminal justice. These include, from 2010 to 2019, heading the Conference Support Section of the Corruption and Economic Crime Branch.

Prior to joining the UN system, Ms. Strobel-Shaw worked for the Centre for International Environmental Law in Washington, D.C. and a private law firm in Munich, Germany.

Ms. Strobel-Shaw is a lawyer by training. She holds an LL.M., Master of International Law, from the American University, Washington, D.C., United States of America and two advanced law degrees from the Ludwig Maximilians Universität, Munich, Germany.



Thom Townsend

Executive Director, Open Ownership

As Executive Director and chief strategist of **Open Ownership**, Thom Townsend is driving the global shift towards transparency over who owns and controls companies, known as beneficial ownership transparency.

Thom is an expert on open data and was previously Head of Data Policy for the UK government. He has led some of the UK's biggest open data commitments at the national and global level, and has spent his career ensuring that good data is being produced and used inside and outside of government.

Thom led the open contracting elements of the **2016 London Anti-Corruption Summit** and it was here that the real push towards open, usable beneficial ownership data got started and Open Ownership was born. It was clear that beneficial ownership disclosure is the last link in the long chain required to follow the money and the next frontier to work on, which is why Thom left government and now leads Open Ownership.



Izadora Zubek

International Affairs Officer, French Anti-Corruption Agency (AFA)

As an International Affairs Officer, Izadora Zubek is in charge of developing the **Agence Française Anticorruption (AFA)**'s bilateral and multilateral international relations.

Prior to joining the AFA, Ms. Zubek held the position of International Project Officer at the High Authority for Transparency in Public Life (HATVP). She also worked at the BRICS Policy Center, a think tank based in Brazil, and at the European Commission, where she assisted in the preparations for the European Solidarity Corps programme.

Ms. Zubek holds master's degrees in Political Science and International Relations from Paris II Panthéon-Assas University and the Pontifical Catholic University of Rio de Janeiro.

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Meet the Practitioners



Banknote Ethics Initiative (BnEI)

The Banknote Ethics Initiative (BnEI) is an initiative established to provide ethical business practice, with a focus on the prevention of corruption and on compliance with anti-trust law within the banknote industry.

Maintaining high ethical standards across the banknote industry is essential in order to ensure customers and other stakeholders are confident that the standards which the initiative applies to its practices are beyond reproach.

Together, BnEI can help ensure that all the companies operating in the industry are performing to the highest ethical standards. Members must adhere to a strict Code of Ethical Business Practice. All organisations that have signed the Code must become accredited after passing an audit carried out by a third-party auditor.

Antti Heinonen
Chairman, Banknote
Ethics Initiative



Canadian Centre of Excellence for Anti-Corruption (CCEAC)

The Canadian Centre for Excellence for Anti-Corruption (CCEAC) is a not-for-profit organisation dedicated to the promotion of ethics, compliance, and anti-corruption measures.

It was created as an international internet platform to foster and facilitate exchange, collaboration, and collective action for the sharing of information, tools, strategies, and best practices.

Pat Poitevin
Co-Founder and
Executive Director,
CCEAC



Infrastructure Transparency Initiative (CoST)

The Infrastructure Transparency Initiative (CoST) is the leading global initiative improving transparency and accountability in public infrastructure. CoST works with government, industry and civil society to promote the disclosure of infrastructure project data. It validates and makes this data easy to understand through an assurance process and ensures this information reaches citizens. This helps to empower citizens to demand better infrastructure and hold decision makers to account.

Joe Chingani
Multi-stakeholder
Group Chairperson,
CoST Malawi

Lyford Gideon
Project Manager,
CoST Malawi

@costransparency

The Malawi chapter of CoST has focused on developing innovative platforms that allow citizens to raise their concerns and engage with key stakeholders on issues of transparency in public procurement projects (including a toll-free SMS service). CoST Malawi has also been actively involved in the review and passing of a new Public Procurement and Disposal of Assets Act in 2017.



African Certification of Corporate Governance

The European Chamber of Commerce (EUROCHAM) in Ivory Coast was created in 2009 at the initiative of businessmen and leaders, mostly companies and multinational groups established in Côte d'Ivoire.

Steve Pinchart
Responsable Climat
des Affaires,
EUROCHAM

This project aims to support the efforts of the Ivorian Government and specialized agencies by encouraging and providing support to Small and Medium Enterprises (SMEs) in the implementation of good corporate governance measures.



Fight Against Facilitation Payments Initiative (FAFPI)

The Fight Against Facilitation Payments Initiative (FAFPI) is a collective multi-stakeholder response to the frustration of the individual company or organisation of not being able to address facilitation payments on its own.

FAFPI members work to change the rules of the game by creating solid internal company and organisational policies and gathering data on when and where they meet demands for facilitation payment.

Gry Saul
Senior Advisor,
Confederation of
Danish Industry

FAFPI consists of two parts. The first is best practice where members exchange experience and best practice on fighting facilitation payments. The other is Collective Action, in accordance with which, members report the demands for facilitation payments they meet, through the FAFPI reporting tool.



Fisheries Transparency Initiative (FiTI)

The objective of the Fisheries Transparency Initiative (FiTI) is to increase transparency and multi-stakeholder participation in fisheries governance for the benefit of a more sustainable management of marine fisheries. This is pursued by:

- (i) maintaining its internationally recognised standard (i.e. FiTI Standard) that defines what information on marine fisheries should be published online by public authorities;
- (ii) engaging with countries to implement this standard in order to achieve and maintain high levels of transparency on the management of the marine fisheries sector and the activities of fishers and fishing companies;
- (iii) promoting and institutionalising multi-stakeholder collaboration;
- (iv) stimulating public debates on how the fisheries sector is managed, enabling relevant stakeholders to support reforms towards better governance of their marine fisheries; and
- (v) fostering the implementation of the United Nations Sustainable Development Goals as well as other international treaties and covenants related to fisheries around the world.

Sven Biermann
Executive Director,
Fisheries
Transparency Initiative

@fisheriesti



Anti-Corruption Collective Action Impact Centre (ACAC)

The Anti-Corruption Collective Action Impact Centre (ACAC) is designed to provide educational services, promote research, and foster the practical implementation of Collective Action initiatives.

Through its flagship programme, the Anti-Corruption Collective Action Certificate (ACA), the Centre promotes the practical implementation of Collective Action based on a tailored methodology and close guidance. The programme offers two interdisciplinary online modules that concentrate on concepts and applied perspectives for preventing and countering corruption through Collective Action. Participants are also required to implement anti-corruption Collective Action projects, enhancing the knowledge and skills gained from the classes/training, under continuous guidance and support provided by the International Anti-Corruption Academy (IACA).

Martin Zapata
Academic
Programmes Senior
Officer, International
Anti-Corruption
Academy

@IACA_Academy



Maritime Anti-Corruption Network (MACN) Regional Expansion: Collective Action against maritime corruption in India, Pakistan and Bangladesh

Project description to follow



Fair Market Conditions for Competitiveness in the Adriatic Region

This three-year business integrity project supports the creation of a level-playing field and fair market conditions in Serbia, Bosnia Herzegovina and Croatia to enhance competitiveness and integrity in a sustainable and inclusive way. The project aims to gather government officials, business representatives, civil society and academia to form a “Collective Action” to address country-specific drawbacks by applying international standards. Through this project the OECD seeks to:

- Raise awareness about OECD standards and good practices of anti-corruption, integrity and fair competition for competitiveness with governments, business and civil society
- Build capacity and foster the implementation of concrete OECD recommendations with regard to the transparency and efficiency of anti-corruption and competition authorities
- Promote the latest knowledge on international standards and practices in the area of anti-corruption and integrity for competitiveness in academic curricula

Hendrik Bosshammer
Project Manager,
OECD

@OECD



Oslo Anti-Corruption Conference

Initiated in 2014, the Oslo Anti-Corruption Conference involves a unique collaboration between stakeholders in the private and public sectors, civil society and international organisations. It is organized by Transparency International Norway, the Norwegian National Authority for Investigation and Prosecution of Economic and Environmental Crime (ØKOKRIM), Law Firm Selmer AS and Kvamme Associates AS.

The conference focuses primarily on new trends and developments in anti-corruption. It brings together practitioners and experts to discuss new preventive initiatives on an operational basis with participants working in the field of anti-corruption from both governmental levels, private companies, the public sector, the development, aid and civil society, and search for the possibilities for expanded cooperation between the different actors to possibly achieve vital changes (“Collective Action”).

Helge Kvamme
Chair and Co-Founder
of the Oslo Anti-
Corruption Conference

@Antikorrkonf



Virtuous alliance: Small and medium-sized enterprises (SMEs) and state-Owned Enterprises (SOEs). Co-creating environments of integrity for sustainable and inclusive growth

The círculos virtuosos project is implemented by the Fundación Poder Ciudadano, a national chapter of Transparency International. It focuses on the co-creation of integrity environments for sustainable and inclusive growth in Argentina.

The goals are to: (a) raise awareness about the importance of integrity as a condition for improving the competitiveness of small and medium-sized enterprises (SMEs) and state-owned enterprises (SOEs) in the energy sector in Argentina; (b) strengthen SMEs and SOEs, through the incorporation and elevation of compliance standards; (c) promote preferential public policies and regulations in order to improve SMEs participation in public procurements, as a mechanism of decartelization and fight against corruption.

Inés Castresana
Private Sector and
Compliance Project
Director, Poder
Ciudadano

@poderciudadano



The Ethics Institute (TEI)

The Ethics Institute (TEI) is currently leading two Collective Action projects. In Mozambique, TEI focuses on strengthening business integrity capacity and reducing corruption in business activities through a **Coalition for Organisational Integrity (COI)**. In addition, TEI implements an ethics and anti-corruption training program for small-and-medium enterprises (SMEs).

In South Africa, based on experience with local government, TEI and relevant national government entities conceptualised an intervention for developing a national code of ethical governance in municipalities to address municipal and procurement corruption. TEI also implements an Ethically Aware Supplier Induction (EASI) training and accreditation programme that will allow SMEs to be accredited as 'Ethically Aware Suppliers'. Furthermore, TEI builds the capacity in the Gauteng Provincial Government to support municipalities' ethics initiatives. The development of an ethics management monitoring and reporting tool will assist ethics officers structure interventions and improve reporting to oversight structures.

Celia Lourens
Project Manager, The
Ethics Institute

@EthicsInst



Bolstering integrity in public contracting: A reinvigorated approach and coalition on integrity pacts

Transparency International has promoted the use of integrity pacts for many years. The goal of the project is to reinvigorate the integrity pact as a golden standard for public procurement integrity and expand global and national coalitions promoting its adoption in critical public investments and contracting projects.

Activities include the development of a renewed integrity pact model that is more in line with public contracting trends in the 21st century and advocacy activities at the global level as well as in three selected countries (Spain, Romania, Argentina).

Antonio Greco
Public Contracting
Specialist,
Transparency
International
Secretariat

@anticorruption



Leveling The Playing Field with the Turkish Integrity Center of Excellence

The Turkish Integrity Center of Excellence (TICE) was established by the Ethics and Reputation Society of Turkey (TEİD) in 2014 with the mission of levelling the playing field by including the private sector in the prevention of corruption.

TEİD has over 160 corporate members with a total yearly income that exceeds 15% of Turkey's GDP, employing more than 400.000 employees. All corporate members are signatories of TEİD's Declaration of Integrity, which is Turkey's biggest cross-sectoral Collective Action initiative.

Neslihan Yaka
Secretary General,
TEİD Ethics and
Reputation Society

@voice_of_ethics



Advancing Collective Action Against Corruption through Global Compact Local Networks

The project by the Foundation for the Global Compact adopts a three-pronged approach:

(1) Development of a Collective Action Playbook for Global Compact Local Networks to mainstream the understanding and uptake of Collective Action

(2) Global launch and roll-out of the Playbook to enable Global Compact Local Networks in understanding and using the Collective Action methodology to identify and address corruption issues and

(3) Support Global Compact Local Networks in Brazil, India, Kenya and Ukraine in their Collective Action initiatives.

Ashley Demming
Manager, Anti-Corruption, United Nations Global Compact

@globalcompact

Underlying this approach is an overarching goal of facilitating public-private cooperation on Collective Action through policy dialogue and engagement with governments and non-business stakeholders.



United Nations Office on Drugs and Crime (UNODC)

Project description to follow

@unodc_ac



Integrity collaboration in international supply chains

The PRME Business Integrity Action Center at the University of Applied Sciences of the Grisons is leading an initiative to support companies in putting Collective Action into practice to enhance integrity and corporate responsibility along their international supply chains.

Co-funded by Innosuisse, the initiative is focused on developing a Collective Action (CoAct) Toolkit, an innovative, evidence-based tool to successfully initiate and implement integrity collaboration in the international supply chain. It enables companies in an intercultural context to prepare, implement and communicate targeted Collective Action.

Christian Hauser
Professor, University of Applied Sciences of the Grisons

The CoAct Toolkit encompasses a successful practices handbook and a Train-the-Trainer concept. It is being developed and tested with the help of the four companies.

Good governance in a digital and open trading environment

The “Good governance in a digital and open trading environment” project is being undertaken by the Institute for Austrian and International Tax Law at the Vienna University of Economics and Business.

The aim of the project is to achieve more effective actions against corruption and other forms of illicit financial flows in African countries. To do so, the project's activities are covering three aspects: (i) exploring how digital technologies can improve the response of law enforcement bodies; (ii) ensuring the interests of these bodies are taken into account as the African Trade Agreement is implemented and (iii) engaging civil society organisations in this debate.

The Vienna University of Economics and Business provides the underlying academic research and facilitates meetings between tax authorities, financial intelligence units and other stakeholder to share experiences and best practices.

Ivan Lazarov
Senior Researcher,
Vienna University of
Economics and
Business

@taxlawvienna



The Wolfsberg Group

The Wolfsberg Group is an association of thirteen global banks which aims to develop frameworks and guidance for the management of financial crime risks, particularly with respect to Know Your Customer, Anti-Money Laundering and Counter Terrorist Financing policies.

Main activities include:

- Standard setting for the Wolfsberg Group of banks on financial crime risks;
- Participation in supranational fora for legislative developments in the field of financial crime;
- Stakeholder engagement with Members, industry (non-member banks), regulators and civil society;
- Education and training.

Pauline Blu
Administration,
Analysis and Training
Coordinator

Federica Maschera
Research and Policy
Analyst
